

P.O. Box 676  
Linden, CA 95236  
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**PROFESSIONAL EXPERIENCE**

2015- President, P & M Farms  
2013- Board Leadership Fellow, National Association of Corporate Directors  
2010-2013 Executive Director, Delta Protection Commission  
2008-2010 Michael Machado Consulting and Strategic Planning  
2000-2008 California State Senator  
1992-2000 California State Assembly Member  
1974-2015 Vice President and General Manager, P & M Farms, a diversified family farming corporation  
1974-1975 Instructor of Economics, San Joaquin Delta College  
1972-1974 Research Assistant, D. B. De Loach, Ph.D., University of California, Davis  
Research Assistant, E.V. Jesse, Ph.D., University of California, Davis

**POLICY AND ADMISTRATIVE EXPERIENCE**

2006-2008 Chair, California State Senate Committee on Banking, Finance and Insurance  
2006-2008 Chair, California State Senate Sub-Committee on State Budget-Transportation, Prisons and State Administration  
2006-2008 Chair, California State Senate Select Committee on Prison Reform and Population Management  
2006-2008 Senate Revenue and Tax Committee, member  
2004-2008 Senate Budget Committee, member  
2004-2008 Chair, California Senate Select Committee on Sacramento-San Joaquin Delta Resources  
2004-2006 Chair, California State Senate Committee on Revenue and Taxation  
2002-2004 Chair, California State Senate Committee on Agriculture and Water  
2000-2008 Member, Senate Local Government Committee  
2000-2008 Member, Senate Natural Resource and Water Committee  
2000-2002 Member, Senate Transportation Committee  
2000-2002 Chair, California State Senate Committee on Banking and Finance  
1996-2000 Chair, California State Assembly Committee on Water and Natural Resources

**MILITARY SERVICE**

1970-1974 Commissioned Officer, U.S. Navy, active duty 1970-1972, with service in Vietnam

**EDUCATION**

1970 A.B. Stanford University, Economics  
1977 M.S. University of California, Davis, Agricultural Economics  
1980 California Agricultural Leadership Foundation, Class IX  
1988 Harvard Agribusiness Executive Education Program  
1989 University of California Agribusiness Executive Seminar

**HONORS**

1992-2008 Various recognitions as legislature of the year in public safety, environmental issues, water policy and public policy  
1984 Register of Men and Women Under Forty Who Are Changing America, Esquire Magazine  
1978 Outstanding Young Farmer, California Farm Bureau Federation

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**POSITIONS ON LOCAL, STATE AND NATIONAL COMMITTEES AND BOARDS**

2015 Vice President, Board of Trustees, San Joaquin County Historical Society

2013- Present Board member, Pico Holdings, Member Audit Committee and Governance Committee; Trustee Member San Joaquin County Historical Society

2011-Present Board Member, California State Compensation Insurance Fund, Chair Investment Committee, Member Audit Committee

2008-Present Member, Board of Directors, State Compensation Insurance Fund; Member, Investment Committee and Governance Committee, Member, National Association Corporate Directors

1975-Present Vice President, Board of Directors, P & M Farms

1996-1998 United States representative to NAFTA Dispute Resolutions Committee on Agriculture

1990-1992 Vice Chair, Board of Directors Tri Valley Grower Cooperative, San Francisco, CA

1985-1992 Board of Directors, Tri Valley Growers Cooperative, San Francisco, CA

1985-1987 President, San Joaquin County Farm Bureau

1985 Agricultural Task Force, California Senate Select Committee on Long Range Policy Planning

1985 California Toxic Substance Task Force, San Joaquin County, Agricultural Representative

1985 Agricultural Burning Task Force, San Joaquin County, Agricultural Representative

1985 Vice Chair, Board of Directors, Western Grain Marketing Cooperative, Stockton, CA

1985-2007 Board of Directors Mid Valley Agricultural Service

1980-1985 Chair, Tri Valley Growers, Growers' Relation Committee, San Francisco, CA

1982 Pest Control Research Committee, California Department of Food and Agriculture

1982 Solar Research Project, California Department of Food and Agriculture

**INTERNATIONAL EXPERIENCE**

1998-2008 Invited to participate in educational trips on water resource, alternative energy, resource and transportation in the following countries:  
  
Argentina, Australia, Botswana, Belgium, Brazil, Canada, Chile, China, Denmark, Egypt, Germany, Hong Kong, Italy, Ireland, Japan, Kenya, Malaysia, New Zealand, Singapore, South Africa, Switzerland

1990-1992 Invited to participate, through contract with United States Agency for International Development, in professional activities related to emerging agriculture in Bulgaria, Estonia, Latvia, Poland and Russia

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**INTERESTS:**

Before and since leaving the legislature, I have focused on our family business, of which I am part of the third generation. It is important to give back to the community and I have done that through service on various boards where I can apply my experience and background to provide better products to those involved in agriculture and service to my community.

During my tenure in the legislature I focused on the following policy areas: agriculture, air quality, water, banking, finance, tax policy and government agency accountability and prison reform.

**AGRICULTURE POLICY.** Developed pesticide policy and regulation for California Agriculture, milk standards, and agriculture air emissions that reflected the economics of California Agriculture while protecting the public.

**AIR QUALITY.** Introduced legislation which established policy for reorganization of the San Joaquin Air Quality Board to include representation from science, medical and minority communities in order to broaden the representation of those affected by air quality.

**WATER POLICY.** I was the author of Proposition 13, water bond, State Chair of Proposition 50, water bond, and SB 5 to improve flood protection in the Central Valley and was a part of the development of Proposition 50 and Proposition 1E. My emphasis in water was on balancing the needs between urban and rural communities, access to sustained funding for projects to clean up ground water, establish interregional water management programs, flood protection, reliable water supplies, restoring the Delta ecosystem and improving Delta conveyance.

**BANKING, FINANCE and INSURANCE.** I worked to achieved consensus with finance industry and consumer groups on land mark legislation on predatory lending. During 2007 I conducted the first state level hearings in the United States on the Sub Prime crisis. As a result of these hearings I authored a suite of bills that addressed underwriting standards, licensing and disclosure requirements for state licensees engaged in mortgage brokering to improve consumer protection. To address discrepancies identified in a management and financial audit, I authored bills to reform State Compensation Insurance Fund. To address predatory practices in Life Settlement products, related to Life Insurance products, I authored a bill that, although not signed by the Governor, is a model being looked at by other states.

**TAX POLICY.** I focused on tax conformity with the Federal Government and equity in taxation of business and individuals.

**GOVERNMENT AGENCY ACCOUNTABILITY and PRISON REFORM.** As chair of Sub Committee 4 of the Senate Budget Committee, I focused on expenditures and program implementation, implementing metric and accountability measures. I was a major advocate of prison reform and was responsible for identifying over \$745 million in savings from the implementation of prison reforms that would reduce recidivism without jeopardizing public safety.

During my 14 years in the legislature I worked to make government accountable to its citizens and proactive in addressing inequities amongst its citizens. My philosophy has been that Government works best when there is access for those with the least voice and policy balance between business and individuals.

**PROFESSIONAL ACTIVITIES:** Owner operator of a diversified farming operation that has been in the in the Central Valley for over 100 years..

**PERSONAL.** Married 46 years, Diana, 3 children.