March 17, 2017

Chair Felicia Marcus and Board Members  
State Water Resources Control Board  
P.O. Box 100  
Sacramento, CA 95812

Jeanine Townsend  
Clerk to the Board  
State Water Resources Control Board  
P.O. Box 100  
Sacramento, CA 95812

RE: Comment Letter – Bay Delta Plan Revised SED

Dear Ms. Townsend,

Thank you for providing an opportunity to comment on the revised Substitute Environmental Document (SED) associated with the Sacramento/San Joaquin Bay-Delta Water Quality Control Plan. For 70 years, the Bay Area Council has been the voice of economic development for the San Francisco-Silicon Valley-Oakland Bay Area. The Bay Area Council brings business and civic leaders together to advance solutions to our region’s most difficult public policy challenges, including housing, transportation, workforce development, and water supply.

I write concerning the flow objectives pertaining to the Tuolumne River. Water from the Tuolumne River makes up 85 percent of the San Francisco Public Utility Commission’s (SFPUC) Hetch Hetchy Regional Water System. SFPUC serves 2.6 million people across San Francisco, Silicon Valley, and the East Bay, an area that contains 3.3 million jobs, and generated $667 billion in GDP in 2015. Were it its own hydrological region, the SFPUC service area would be the most water efficient in California. Paired with its economic strength, the SFPUC service area likely creates more economic benefit per gallon of Tuolumne River water than is produced by any other water system in the entire United States.

While the Bay Area Council values and supports the Water Board’s intent to improve fisheries on the San Joaquin River and its tributaries, we are concerned that the SED could result in significant harm to Bay Area residents, and leaves too many critically important questions unanswered.

SFPUC estimates the draft SED could lead to dry-year water supply shortages in the SFPUC service area of as much as 121,000 acre-feet. According to recent analysis completed by the Bay Area Council Economic Institute, meeting dry-year conditions under the SED would require system-wide R-GPCD rates to be reduced by as much as 55 percent to just 30 gallons. Some cities, such as Menlo Park, could ration residents to just 8.57 gallons per day. By comparison, residents in Melbourne Australia, often considered one of, if not the, most water efficient in the developed world, use 40 gallons per day. Residents in the SFPUC service area currently use 54 gallons per-capita per-day (R-GPCD) compared to the statewide average of 82 gallons.

We fear the severity of dry-year shortfalls under the SED could result in a general moratorium on new construction in at least 14 Bay Area cities, many of which are California’s fastest-growing job centers. Research from the California Legislative Analyst’s office shows that...
shortages between supply and demand in the housing market is a major driver of elevated housing costs and poverty across California. Our analysis shows that had the SED been implemented in 1990, the Bay Area could today have 91,098 fewer housing units, with added pressures on renters, first-time homebuyers, and employers trying to fill workforce needs. These and other findings are detailed in the attached report.

Furthermore, we’re very troubled by the possibility that the SED would result in an unofficial reallocation of SFPUC water to other downstream users. The SED contains no guarantees that any new environmental water in the San Joaquin and its tributaries couldn’t be counted as new Delta inflow, and therefore used as a basis to increase diversions by the State Water Project and Central Valley Project.

In conclusion, it’s been obvious for some time that California lacks the water needed to meet its competing obligations, and that without some sort of grand bargain that pairs conservation and new environmental water with major new investments in storage, habitat, recycling, and conveyance, conflict will continue to define regulatory decisions about water in California. Until such compromises can be reached, it is our view that a negotiated settlement among water users, environmentalists, and State and Federal water regulators provides the best opportunity for achieving a sustainable outcome on the San Joaquin and its tributaries.

Thank you for your leadership, and for considering our views.

Sincerely,

Jim Wunderman
President & CEO
Bay Area Council

Statements: Secondary Economic Impacts of Reduced Bay Area Water Supply; Bay Area Council Economic Institute
The State Water Resources Control Board is responsible for setting flow objectives on rivers flowing into the Sacramento-San Joaquin Delta to protect beneficial uses of water. The Board is considering new regulations aimed at improving fisheries on the San Joaquin River. The regulations, as detailed in the draft Substitute Environmental Document (SED) for the Bay-Delta Water Quality Control Plan update would require an average 40 percent of the river’s natural unimpaired flow to be allowed to flow from La Grange into the Sacramento-San Joaquin Delta between February and June, with adaptive implementation ranging between 30 and 50 percent unimpaired flow depending on conditions. Flow objectives would be achieved by curtailing water diversions on the San Joaquin River’s three major tributaries: The Merced, Stanislaus, and Tuolumne Rivers. The Tuolumne River is the primary water supply for the Hetch Hetchy Regional Water System (RWS), which is owned and managed by the San Francisco Public Utilities Commission (SFPUC).

In an average year, about 48 percent of the Tuolumne’s water is diverted for Central Valley agriculture, 38 percent remains in the river, and 14 percent is diverted by the SFPUC (Figure 1). Water from the Tuolumne River
is the primary (85%) supply for SFPUC’s RWS that serves 2.6 million people in San Francisco, Silicon Valley, and the East Bay. During dry years, as little as 10 percent of the Tuolumne’s water remains in the river. According to this analysis, meeting the SED’s increased flow requirements in dry years would require major cuts to water supplies for the Bay Area, the Central Valley, or some combination of both.

The draft SED does not explain how the cuts would be allocated across users; SFPUC estimates it could be responsible for providing as much as 51 percent of any new flows required. Under that scenario, SFPUC analyzed flow data on the Tuolumne River going back to 1920, and estimated how much water would be available for its Bay Area retail and wholesale customers in each year through 2010 according to five different variables: 20, 30, 40, and 50 percent unimpaired flow, as well as a “base case” without an unimpaired flow standard. SFPUC repeated the analyses under three different demand scenarios: A system wide demand of 265 million gallons per day (MGD) to represent future conditions; demand of 223 MGD to represent current system demand without rationing and equivalent to deliveries made in FY 2012-2013; and lastly, demand of 175 MGD to represent current system demand including drought rationing equivalent to deliveries made in FY 2015-2016.¹

**Figure 1**

Tuolumne River Diversions

<table>
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<tr>
<th>Average Water Year</th>
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<tr>
<td>Diverted by SFPUC</td>
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<td>Central Valley</td>
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<td>Remains in River</td>
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</table>

Source: San Francisco Public Utilities Commission, Jan 2017. Analysis: Bay Area Council

The Bay Area Council Economic Institute looked at the impacts a 30, 40, and 50 percent unimpaired flow requirement on the Tuolumne River would have on Bay Area water users under the 175 MGD scenario. The 175 MGD scenario was chosen because it accurately reflects recent (2015-2016) dry year demand, and therefore represents the worst-case scenario current residents could be expected to face, and city planners would be forced to consider when evaluating available water supplies available for new development.

The key takeaways from this analysis are as follows:

**The draft SED could lead to large water supply shortfalls during dry years**

According to the SFPUC, RWS supplies would be reduced to as low as 67 MGD from 175 MGD during dry years such as 1990, 1991, 1992, resulting in a maximum annual shortfall of 120,976 acre-feet. The shortfall would have to be addressed either through conservation, the creation of new water supplies, or a combination of both.

**The draft SED could result in severe dry-year water rationing in the RWS service area**

Using conservation only, RWS users could be forced to reduce water use 55 percent to 30 gallons per residential user per day (R-GPCD) during dry years (Table 1). Many cities would face R-GPCD requirements that were much lower, such as Menlo Park at just 8.57 gallons. RWS customers currently use 54 R-GPCD, the lowest in California. The California statewide average is 82 R-GPCD.

**The draft SED could result in building moratoria in affected cities**

Residents in Melbourne Australia, widely regarded as one of, if not the, most water efficient cities in the developed world have achieved 40 R-GPCD. We assume that any Bay Area city which would be forced to plan around dry-year R-GPCD levels below 35 gallons would be compelled to adopt interim controls over

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¹ Deliveries by demand and unimpaired flow as provided by the SFPUC upon request.
new permitting and implement a moratorium on new construction (Figures 2, 3, and 4).

The draft SED could result in higher housing costs in the Bay Area

The California Legislative Analyst’s office has found that building less housing than people demand inflates housing prices.² Had the draft SED been put in place in 1990, the earliest available housing data provided by the California Department of Finance, we estimate the multiple building moratoria could have resulted in 91,098 fewer housing units over the period ending 2015. Over the same time period, the RWS service area attracted 302,435 new residents. Additionally, SFPUC estimates RWS demand will increase to 265 MGD in the future, meaning the gulf between the Bay Area’s supply and demand will grow over time, further negatively impacting affordability.

The draft SED could undermine Bay Area economic growth

The region served by the RWS supports 3.3 million jobs and generated $667 billion in GDP in 2015.³ Moratoria on new development will directly undermine the ability of Bay Area employers to grow and create jobs in the region. Indirectly, Bay Area employers increasingly cite the lack of housing as a powerful deterrent to locating new growth within the Bay Area, and report outsourcing new jobs to regions with more affordable housing supplies. By making it harder and more expensive to build, the SED will reinforce this trend.

The draft SED could increase the price of water within the RWS

The above impacts could be avoided, or partially reduced, through securing new water supplies. Due to chronic water supply deficits throughout California, we assume SFPUC will be unable to secure long-term contracts for imported water, and would instead have to create new water either through desalination or water recycling. During dry years at 175 MGD demand, SFPUC estimates the RWS supply will be reduced to 67 MGD, a supply gap of approximately 121,000 acre-feet per year. Producing such quantities of water through desalination would cost an estimated $258 million - $286 million annually, a net cost increase of between approximately $38 million and $66 million to ratepayers. Water recycling wasn’t considered due to the lack of projects at comparable scale.

METHODOLOGY

The Bay Area Council Economic Institute used various sources to compile data by water source, distribution by city, and use by sector.

Supply and Demand Figures

The primary source for determining available supply during wet and dry years and under the various release schedules required to meet unimpaired flow thresholds were simulations developed by the San Francisco Public Utilities Commission (SFPUC). These models present three levels of water demand evaluated for the SFPUC retail and wholesale service areas. A system demand of 265 million gallons per-day (MGD) to represent future conditions, a system demand of 223 MGD to represent current system demand without rationing equivalent to deliveries made in FY 2012-2013, and lastly a system demand of 175 MGD to represent current system demand including drought rationing equivalent to deliveries made in FY 2015-2016.

Additionally, the SFPUC model evaluated the contribution to in-stream flows on the Tuolumne River at 20%, 30%, 40%, and 50% of the total unimpaired flow at La Grange from February through June of each year. A “base case” was evaluated without unimpaired flow standard.

Distributions by City and Source

The primary source used to allocate supply by city was the BAWSCA Annual survey for the 2014-2015 fiscal year which includes current water supply by source, current and projected water purchases from the San Francisco

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3. California Employment Development Department and Bureau of Economic Analysis, the region consists of the San Francisco-Oakland-Hayward, CA and San Jose-Sunnyvale-Santa Clara, CA Metropolitan Statistical Areas.
Regional Water System (SF RWS), and BAWSCA member agency profiles. The annual survey has been conducted since 1996 to update key BAWSCA service area information including projections of water demands and population.

Additionally, the Socioeconomic Impacts of Water within the Hetch Hetchy Regional Water Systems Service Area conducted by the Brattle Group for the SFPUC was used for its analyses the potential impacts of water shortages to water users of different sectors, as well as impacts on welfare, business sales, and employment for the City and County of San Francisco and wholesale customer service areas.

**MODEL**

**Distributions by City and Source**

The estimated residential gallons per-capita per day (R-GPCD) for each of the cities in the study was modeled by distributing the system-wide demand of 175 MGD at 30%, 40%, and 50% of total unimpaired flow levels between the SFPUC retail (37.5% of the estimated MGD) and wholesale costumers (62.5% of the estimated MGD) for 1990 through 2010 as set forth by the SFPUC SED alternative model. A system-wide demand of 175 MGD was chosen to depict similar conditions to the most recent water-year. However, in addition to assuming residents can maintain the level of conservation achieved during drought years, this level of demand does not allow room for population growth. The water share for wholesale costumers was then distributed across the wholesale customers according to their water usage in the 2014-2015 fiscal year as reported in the BAWSCA Annual Survey. The estimated MGD from other local sources was accounted for as reported by the Brattle study for normal and dry years.

Cities’ total estimated water supply in MGD was distributed across four sectors: dedicated irrigation (5.84%), commercial and industrial (26.31%), residential (58.39%), and other (4.79%) water use. These water use ratios were determined from the SFPUC wholesale service area’s aggregate demand by sector as stated in the BAWSCA Annual Survey for the 2014-2015 fiscal year. This analysis makes the assumption that the sector demand is the same for all the years analyzed.

For the SFPUC wholesale area, the analysis uses aggregate figures for water demand by sector, and assumes that water demand by sector is the same for all the years analyzed.

Finally, the estimated R-GPCD for each city per year from 1990 through 2010 was calculated by allotting the total estimated MGD in the residential sector to the total population in each year, as described by the California Department of Water Resources.

Population and housing figures were attained from the California Department of Finance’s historical population and housing estimates. Population and housing statistics were only estimated for 70 percent of cities in the RWS as data is unavailable for unincorporated municipalities.

**Increased Price of Water**

During dry years, estimated supply in the RWS will be reduced to 67 MGD, a supply gap of approximately 121,000 acre-feet per year when system demand is at 175 MGD. To determine the cost of replacing that water, we assume SFPUC will be unable to locate reliable existing supplies from elsewhere in California for import, and would instead have to create new water locally.

For new water, we looked at desalinated water. For desalination, we used the current price per-acre-foot range at the Carlsbad Desalination Plant, the largest such facility in California, which can produce 48,000 acre-feet per year.
## Appendix

### Table 1. Unimpaired Flow Impacts

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<th>JURISDICTION</th>
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<th>30% GPCD</th>
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R-GPCD = Gallons per Capita per Day for residential users only.

GPCD = Gallons per Capita per Day across all water users.
Figure 2. Potential Rationing with 30% Unimpaired Flow on the Tuolumne River Assuming RWS Demand of 175 Million Gallons per Day

- Above 40 R-GPCD – Conservation
- 35-40 R-GPCD – Extreme conservation, elevated moratoria risk
- 30-35 R-GPCD – Rationing, likely moratoria
- Below 30 R-GPCD – Severe rationing, moratoria

Figure 3. Potential Rationing with 40% Unimpaired Flow on the Tuolumne River Assuming RWS Demand of 175 Million Gallons per Day

- Above 40 R-GPCD – Conservation
- 35-40 R-GPCD – Extreme conservation, elevated moratoria risk
- 30-35 R-GPCD – Rationing, likely moratoria
- Below 30 R-GPCD – Severe rationing, moratoria

R-GPCD = Gallons per Capita per Day for residential users only.
Figure 4. Potential Rationing with 50% Unimpaired Flow on the Tuolumne River Assuming RWS Demand of 175 Million Gallons per Day

R-GPCD = Gallons per Capita per Day for residential users only.