ATTACHMENT A

Project Name: Private Lateral Replacement Project (PLRP)

Location: City of San Mateo

Name of Contact: Darla Reams, (650) 522-7304, dreams@cityofsanmateo.org

Category: Pollution Prevention and Reduction and Public Awareness

General Cost: \$620,000.00 for grant program

\$140,000.00 for loan program

Duration: 5 years from approval with provisions for extension for another 5 years if

necessary.

Background

In 2005, the Regional Water Board adopted Resolution No. R2-2005-0059 - "In Support of Programs for Inspection and Rehabilitation of Private Sewer Lateral," which officially recognized that sewer laterals in poor condition may cause surcharging of public sewers, overload pump stations and wastewater treatment plants, and potentially pose localized human health and environmental risks. Local programs for inspection and rehabilitation of private laterals represent one means of assuring that laterals are not a source of unreasonable amounts of inflow and infiltration or blockages. The Resolution states that the Regional Water Board supports and encourages local communities and sanitary sewer collection system agencies, especially those experiencing significant infiltration and inflow from private sewer laterals, to have a program that requires inspection and rehabilitation of private sewer laterals.

Wastewater flow is comprised of mostly residential and commercial wastewater. Flow to the City of San Mateo (City) Wastewater Treatment Plant can increase significantly during wet weather. This means that possibly several million gallons per day may enter the system from infiltration or inflow.

Once the initial grant program is completed, the City intends to continue the grant program at a rate of \$100,000 per year.

SEP Requirements

SEP proposals must conform to the requirements specified by the State Water Resources Control Board in the Water Quality Enforcement Policy (WQEP) and the Regional Water Board's Standard Criteria and Reporting Requirement for SEPs.

Section IX.E of the WQEP states that a SEP(s) must have an appropriate nexus between the alleged violations and the SEP. The proposed SEP should be related both geographically and in violation type. Excessive infiltration and inflow into the collection system may contribute to sanitary sewer overflows (SSOs). The proposed SEP addresses this problem in the City's service area.

The Private Lateral Replacement Project (PLRP) is designed to reduce the amount of inflow and infiltration (I&I) in the City's sanitary sewer system. This PLRP will benefit the people and water quality in the watershed by reducing SSOs and wet weather discharges to San Francisco Bay through incentivizing and enabling the replacement of privately owned sewer laterals. The City's service area consists of approximately 257 miles of sanitary sewer lines (gravity lines and force mains) owned and operated by the City. Studies have shown that as much as 50% of I&I can be attributed to private laterals. Excessive I&I have led to high wet weather flows at the City's wastewater treatment plant and may contribute to sanitary sewer overflows.

The City does not own the lateral lines that connect private properties to the sanitary sewer system, so this SEP will not directly benefit the City.

This PLRP fits the categories of pollution prevention and reduction and public awareness. In addition to funds directed at replacing, or assisting in the replacement, of private laterals, there will be educational material created and disseminated about the connections between private laterals and the public sewer system, and the problems that arise from defects in either.

The PLRP will consist of two programs: a grant program for lower income property owners and a low interest loan program. The details of each of these program elements of the PLRP are described in more detail below.

Description:

Studies have shown that high I&I can be traced to poor lateral maintenance and repair by residents. Old pipes can be cracked, have open joints, or be misaligned, resulting in I&I. If this condition is not addressed, tree roots or materials traveling through the pipe get caught and cause surcharging of the system. If this condition exists past the sewer cleanout, if one exists, a backup will occur and potentially allow for spills into the street through the clean out. The cost to repair laterals is expensive and many residents opt to pay for regular cleaning or live with slow drains rather than replace lateral lines that have become susceptible to root intrusion and/or alignment problems.

As an incentive, the PLRP would provide grants and low interest loans to video inspect and replace the lateral. For the grant program, matching funds of 50% per lateral will be provided to property owners meeting the criteria until the set budget (\$620,000) for this program is expended. At an estimated \$250 for video inspection and \$6,000 for replacement or rehabilitation per connection at 50% grant funded, it is anticipated that this grant program would impact approximately 185 homes below the median household income level.

For the loan program, low interest loans of up to 2 percentage points below the prime rate will be made available to home owners, for a term of between 1 and 3 years at each homeowner's option. As this program progresses, the maximum term of new loans must be shortened accordingly to ensure full payment of loaned funds within the 5-year term of the PLRP. In addition, up to \$250 per lateral will be provided as a grant to incentivize the video inspection of private laterals. Some homeowners may choose to replace their defective laterals without further financial aid.

Loan payments received will be returned to the program to fund additional loans and video inspection grants until the set budget (about \$140,000) for this program is expended. For loans in default, the City shall make an effort to recover the funds. At an approximate cost of \$250 for video inspection and \$6,000 for rehabilitation per lateral and an estimated average loan term of 2 years, this loan program would enable the replacement of about 45 private laterals. Loan funds not spent by the 5-year deadline of the program shall be paid to the State's Cleanup and Abatement Account. Alternatively, the City may request to the Regional Water Board's Executive Officer that the distribution of funds for grants and loans be revised mid-term, or that the term of the project be extended. The request for a revised distribution or extension must identify the amount of funds remaining, specify the nature of the revised distribution or term of the extension being requested, which shall not go beyond 10 years from the initiation of the project. An extension must provide for additional third party oversight/audit costs.

To maximize the effectiveness of the grant and loan programs, the PLRP will include

- identification of target areas with high I&I,
- community outreach, and
- identification of qualified contractors who will perform video inspection and rehabilitation work at pre-set prices

Currently, the City is studying the "sewersheds" that make up the City's service area. Analysis will better determine the areas in most need of repair. The City will identify priority areas for I&I reduction and target them for the PLRP.

The community outreach and education will inform the homeowners in the targeted areas about I&I problems, how they can help resolve those issues, the grant and loan programs available to assist them, and a list of pre-qualified contractors with pre-set prices that can do the work. This component would start before and would continue during the time of the PLRP and may extend beyond the target areas depending on participation in the grant and loan program.

The City, at its own cost, will identify a short list of pre-qualified contractors that will agree to do work at a pre-set price. This will serve two purposes: (1) ensure that the work will be done correctly, and relieve the homeowners of the burden of finding his/her own contractor, and (2) it will also provide an opportunity for the City to negotiate pre-set prices for the work, which can be more competitive than market prices because of economies-of-scale. In other words, pre-qualified contractors can expect more work in a particular area because they will be identified in the City's outreach material, and can thus save costs for mobilization to that area to perform work for multiple homes.

If needed, an ordinance will be developed for the program to inspect and replace lateral sewer lines that will be presented to the City Council for adoption. Also, participation will be assessed mid-term, and if needed, pre-qualified plumbing contractors and/or real estate agents may be contacted for providing assistance with public outreach for the program.

At its own cost, the City will compile information as to the length of pipe replaced, length of pipe rehabilitated, conditions found during replacement, and other conditions as appropriate.

Grant Criteria: The intent of the grant program is to provide funds to owner-occupied single family homeowners in the City's sewer service area that are below the median household income for San Mateo County. For homes with joint ownership, this criterion will be met using the arithmetic average of the incomes of all the owners. Also, at least one of the owners must use the house as his or her primary residence. The U.S. Census Bureau reports that the median household income for San Mateo County in 2007 was \$81,573.

Loan Criteria:

The intent of the loan program is to provide low interest loans to owner-occupied single family homeowners in the City's sewer service area. The loan program would not be available for commercial multi-residential units (apartment buildings).

Education:

As noted previously, the City will establish a public education program regarding private laterals, problems that can be encountered, routine maintenance and the homeowner's responsibility. At the same time, this program will make the public aware of information through the City's website, as well as individual mailers, that the City will be providing grants and loans to repair/replace lateral lines.

Budget/Cost:	Task	Budget
	Development and Implementation of Education and Promotion for PLRP	\$ 40,000
	Grants to low income homeowners*	\$578,000
	Low Interest Loans and video inspection grants to homeowners*	\$131,000
	Project Administration by City of San Mateo	\$ 0
	Third Party Oversight by San Francisco Estuary Project	<u>\$ 11,000</u>
	Total for PLRP	\$760,000

^{* 2} years after project initiation, the City may request shifting of funds from the grant program into the loan program or visa versa depending on the level of use of one program over the other.

Project Timetable and Milestones:

Task	Estimated Timeline	
Identify priority areas for I&I reduction	Within 2 months of project	
from sewer system planning documents	initiation	
Develop outreach material	Within 4 months of	
and strategy for implementation,	project initiation	
and draft model lateral ordinance (if needed)		
Complete list of pre-qualified plumbing	Within 6 months of	
contractors for video inspection and rehabilitation	project initiation	
of private laterals at pre-fixed prices		
Begin public education and outreach, and	Within 7 months of	
begin to accept and evaluate grant/loan	project initiation	
applications		
Begin video inspections of suspect laterals	Within 8 months of project	
	initiation	
Begin repair/rehabilitation of defective laterals	Within 9 months of project	
2-8	initiation	
Determine if budget for grants and loans	18 months after project	
need adjustment and request Regional	18 months after project initiation	
Water Board approval as appropriate	initiation	
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Complete PLRP	Within 5 years of	
or pay Cleanup and Abatement the	project initiation**	
balance of unspent grant or loan funds		

** This 5-year term may be extended for up to 5 years for a total project term of 10 years if approved by the Regional Water Board's Executive Officer based on a request by the City as described above. Additional third party oversight costs will be determined by the Executive Officer for the remainder of the project at that time and shall not be from the original project budget, but shall be in addition to the budget and paid for by the City of San Mateo.

Reporting:

Progress reporting will be made to the Regional Water Board and the oversight/audit organization identified below on a quarterly basis from the start of the PLRP for 2 years (a total of eight reports). After two years, progress reports will be made on an annual basis until project completion (for remaining 3 years). Progress reports are due on the 15th of the month following each calendar quarter; annual reports are due on January 15 of each year.

A final report shall be made to the Regional Water Board and the oversight/audit organization identified below by July 1st 5 years after project initiation. Records of project expenses and improvements shall be maintained by the City.

Each progress report shall describe the tasks completed along with their results (i.e., target areas identified, number of laterals videoed, etc.), monies expended for each task since the last report, and progress of compliance with the project timetable and milestones. The final report shall describe the tasks completed, an accounting of funds expended, and describe whether the measures of success detailed below were met, and if not met, identify possible reasons for why they were not met and suggestions for changes to project elements and strategies to guide future efforts by the City or others.

If the City requests and is granted an extension of the project, a final report for the first 5 years is still due on the date specified above, and the conditions of the extension will specify reporting requirements for the term of the extension.

Measures of Success:

The measures of success of this project will include the following:

- Replacing or rehabilitating 230 defective private sewer laterals in the City's service area
- Targeting specific areas within the City expected to have the most infiltration and inflow from private sewer laterals
- Awarding 185 grants to households below the City's median household income level and 45 loans to other households
- Performing video inspections of 256 laterals
- Providing program information on PLRP to 500 homeowners by direct mail in the targeted priority areas
- Developing a user-friendly website for program content
- Demonstrating a reduction of infiltration and inflow by tracking the length of private sewer lateral replaced by the PLRP

Project Oversight/Audit:

To ensure completion of commitments and appropriate expenditure of funds, oversight and audit of the project will be conducted by the San Francisco Estuary Project. All reports must be sent to the following:

Carol Thornton San Francisco Estuary Project 1515 Clay Street, Suite 1400 Oakland, CA 94612 (510) 622-2419 cthornton@waterboards.ca.gov