

1 KATHERINE POOLE (SBN 195010)
DOUGLAS ANDREW OBEGI (SBN 246127)
2 NATURAL RESOURCES DEFENSE COUNCIL
111 Sutter Street, 21st Floor
3 San Francisco, CA 94104
Telephone: (415) 875-6100
4 Facsimile: (415) 875-6161
kpoole@nrdc.org; dobegi@nrdc.org
5

6 Attorneys for Natural Resources Defense Council,
The Bay Institute, and Defenders of Wildlife
7
8

9 BEFORE THE STATE WATER RESOURCES CONTROL BOARD

10 HEARING IN THE MATTER OF
CALIFORNIA DEPARTMENT OF
11 WATER RESOURCES AND UNITED
STATES BUREAU OF
12 RECLAMATION REQUEST FOR A
CHANGE IN POINT OF DIVERSION
13 FOR CALIFORNIA WATERFIX
14

**TESTIMONY OF DOUG OBEGI IN PART
2 OF THE HEARING**

1 I, Doug Obegi, do hereby declare:

2 **INTRODUCTION:**

3 I am a senior attorney at the Natural Resources Defense Council (NRDC), which is a
4 protestant in this matter. My Statement of Qualifications is submitted concurrently with my
5 written testimony as Exhibit NRDC-2.

6 I have been employed at NRDC since 2008. My professional responsibilities during my
7 tenure at NRDC include review and evaluation of legislation, regulations, and planning
8 documents, including agricultural and urban water management plans, regarding water use
9 efficiency, water recycling, stormwater capture, and other local and regional water supply
10 projects. From 2015-2018, I have also served as an individual member on the Board of Trustees
11 of WaterReuse California, a 501(c)(3) nonprofit organization advocating for water recycling in
12 California.

13
14 Based on my education, experience, and professional position, I have knowledge
15 sufficient to testify as to the matters included in this written testimony, and I am prepared to
16 testify on these matters if called.

17
18 **SUMMARY OF TESTIMONY:**

19 My testimony will focus on: (1) the potential for increased water supply from local and
20 regional projects, which would reduce reliance on water supplies imported from the Bay-Delta
21 and are also relevant to determining the scope of protections under the Public Trust doctrine; (2)
22 the cost-effectiveness and feasibility of investments in such projects; (3) the WaterFix
23 proponents' "all of the above" strategy purports to include investments in local and regional water
24 supplies like those described in my testimony; and (4) proposed terms and conditions relating to
25 investments in local and regional water supplies, which are necessary to protect the Public Trust
26 and public interest and assure these investments in local and regional water supplies, should the
27 petition be granted.
28

1 **I. There are Significant Opportunities within the State Water Project and Central**
2 **Valley Project Service Area to Increase Local and Regional Water Supplies and**
3 **Reduce Reliance on water imports from the Bay-Delta**

4 Plans, reports, and other information developed by water districts, the State of California,
5 and independent studies demonstrate that there are opportunities to create millions of acre feet of
6 water supply through local and regional water projects within the service areas of contractors of
7 the State Water Project (SWP) and Central Valley Project (CVP). Regional and local water
8 supply projects including improved agricultural and urban water use efficiency, water recycling,
9 and stormwater capture are technically feasible, cost-effective, and would create significant jobs
10 in these communities.
11

12 It is my understanding that the feasibility and availability of alternative water supplies
13 (including water generated by water use efficiency, stormwater capture, and water recycling) is
14 relevant to the SWRCB's consideration of protections for Public Trust resources in this
15 proceeding and in the Board's balancing of protecting beneficial uses. I am aware that the
16 SWRCB has the authority to require improvements in local and regional water supply projects to
17 protect instream beneficial uses, and I am aware that the SWRCB has done so in prior water
18 rights hearings. *See, e.g.*, Order WR 2009-0034-EXEC. I am also aware that the terms and
19 conditions included in certain water rights held by the SWP and CVP provide the SWRCB with
20 authority to require water recycling and/or water conservation and efficiency measures. In
21 addition, I have reviewed Decision 1485, the 1979 water rights decision that indicates that in
22 evaluating future permit applications by the CVP and SWP, the SWRCB would carefully
23 scrutinize water conservation and water recycling by the projects.
24

25 ***A. Mismatched: A Comparison of Future Water Supply and Demand for the Metropolitan***
26 ***Water District of Southern California and Its Member Agencies***

27 In 2017, NRDC produced a report entitled *Mismatched: A Comparison of Future Water*
28 *Supply and Demand for the Metropolitan Water District of Southern California and Its Member*

1 Agencies. This report compared the 2015 Urban Water Management Plan prepared by the
2 Metropolitan Water District of Southern California (MWD) with the 2015 Urban Water
3 Management Plans prepared by MWD member agencies. The 2015 UWMPs generally include
4 projections of water supply and demand for 2020 to 2040, in average water years, single dry
5 water years, and multiple dry water years. As compared with MWD's UWMP, the report
6 demonstrates that the member agencies' UWMPs consistently estimate lower per capita demand
7 for water, lower demand for imported water, and increased development of local water supplies.
8 A copy of the *Mismatched* report is included as Exhibit NRDC-3.

10 The *Mismatched* report demonstrates that local water agencies in Southern California are
11 preparing for a future with less water from the Delta, and have plans that enable member agencies
12 to reduce demand for imported water by hundreds of thousands of acre feet. It is important to
13 keep in mind that these projections and estimates have been prepared by urban water suppliers as
14 required by state law; they are not projections or estimates created by NRDC. NRDC simply
15 reviewed and synthesized data from the urban water management plans of the local water
16 agencies within the service area of MWD.

18 The *Mismatched* report provides compelling evidence that continued improvement in
19 water use efficiency and investments in local and regional water supply projects will enable the
20 region to significantly reduce demand for water from the Delta, leaving more water for fish and
21 wildlife.

22 1. Per Capita Demand for Water

23 The *Mismatched* report demonstrates that throughout the 2020 to 2040 period, MWD
24 projects higher per capita demand for water than the member agencies in average water years.
25 MWD's UWMP projects per capita demand will be approximately 20 gallons per capita per day
26 (GPCD) higher than the member agencies' UWMP projections. This is due in part because
27 MWD projects extremely high per capita demand in Riverside County and San Bernardino
28 County, where MWD's estimates exceed those of the member agencies by 40 to 80 gallons per

1 capita per day. Across the MWD service area, in 2020 MWD predicts demand will be over 190
 2 GPCD, whereas the member agencies project that demand will be 165 GPCD. By comparison, in
 3 2015 per capita demand was 171 GPCD. MWD projects a significant increase in per capita
 4 demand compared to current historic levels and as compared to its member agencies' estimates,
 5 as shown in Figure 1 below.

	2020		2025		2030		2035		2040	
County	MWD	Water Agencies	MWD	Water Agencies	MWD	Water Agencies	MWD	Water Agencies	MWD	Water Agencies
Los Angeles	165	146	160	147	157	147	155	145	153	144
Orange	188	167	187	172	184	172	182	170	178	168
Riverside	292	217	293	208	289	208	284	207	277	204
San Bernadino	302	240	301	243	295	243	289	243	285	245
San Diego	182	157	182	166	178	166	176	166	174	168
Ventura	225	230	225	231	223	231	219	230	216	227

15 **TABLE 1. COMPARISON OF TOTAL PROJECTED PER CAPITA DEMAND FOR THE**
 16 **MWD SERVICE AREA, REPRODUCED FROM THE MISMATCHED REPORT.**

17 2. Local Water Supply Development

18 The *Mismatched* report demonstrates that MWD estimates significantly less development
 19 of local and regional water supplies than its member agencies. While MWD and the member
 20 agencies estimate similar local water supplies available in 2020, by 2025 local water agencies
 21 estimate approximately 154,000 AF more than MWD does. By 2040, this difference increases to
 22 more than 229,000 AF, primarily due to increased production from groundwater and recycled
 23 water sources. For instance, MWD's UWMP estimates that recycled water production only will
 24 increase from 436,000 acre feet in 2020 to 509,000 acre feet by 2040. In contrast, the local
 25 agency UWMPs collectively estimate that recycled water production will increase from 431,896
 26 acre feet in 2020 to 572,128 acre feet in 2040.

28 MWD's estimate is very conservative, because its UWMP only includes projects currently
 producing water, projects under construction, and local supply targets identified in its Integrated

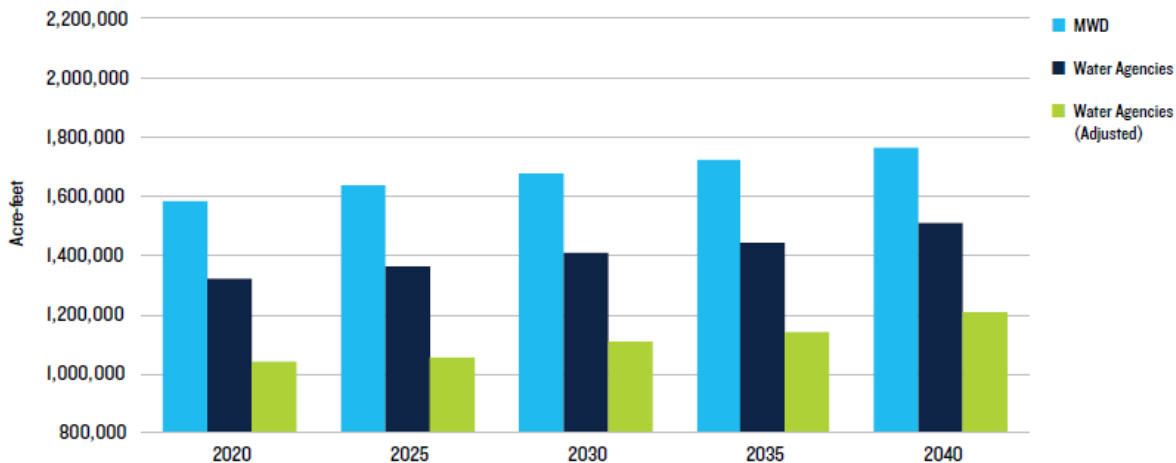
1 Water Resources Plan. As a result, MWD's UWMP does not include numerous planned or
2 proposed water supply projects in the region, such as the proposed water recycling project in
3 Carson (168,000 acre feet per year) or the PURE Water San Diego water recycling project
4 (93,000 acre feet per year). MWD's UWMP includes an appendix that identifies specific
5 potential projects with an estimated water supply yield of 680,000 acre feet per year, but those
6 projects are not included in MWD's estimates of local water supply. Some, but far from all, of
7 these projects are included in local agency UWMPs.
8

9 3. Total Demand for Water

10 MWD's UWMP projects that future annual water demands are 335,000 to 554,000 acre-
11 feet higher than what is predicted by the local agencies over the next 25 years. This is largely due
12 to MWD's higher estimate of per capita demand for water, as the member agencies' UWMPs
13 estimate higher population growth than MWD does by 2040.
14

15 4. Demand for Imported Water

16 On the basis of these higher demand projections and the expectation of less local water
17 supply, MWD anticipates far greater sales of imported water than the local agencies. In average
18 water years, MWD projects 259,000 to 281,000 AF more in annual imported water sales than the
19 water agencies plan to purchase, according to their UWMPs. However, local water agency
20 UWMPs often only report MWD water supplies available for purchase, not how much water they
21 actually intend to purchase; 14 of the UWMPs report that total available local water supplies
22 exceed forecasted demand, suggesting that they could reduce or eliminate purchases of imported
23 water altogether in average water years. If all of the local water supplies in the local agencies
24 UWMPs were used before any imported water was purchased from MWD, demand for imported
25 water from MWD would be more than 500,000 acre feet lower than MWD projects in its UWMP.
26
27
28



Data sources: 2015 UWMPs of the MWD and local water agencies. Projected sales in light blue are reported by the MWD. Projected sales in dark blue are reported by local agencies and are either supplies available from the MWD or intended purchases from the MWD. In contrast, adjusted projected sales in green assume that all local supplies are used entirely before MWD purchases are made by local agencies.

FIGURE 1: TOTAL PROJECTED ANNUAL MWD WATER SALES TO LOCAL WATER AGENCIES IN YEARS WITH AVERAGE HYDROLOGIC CONDITIONS FOR 2020-2040, REPRODUCED FROM THE *MISMATCHED* REPORT

Year	MWD	Water Agencies	Difference
2020	1,586,000	1,039,239	+546,761
2025	1,636,000	1,051,117	+584,883
2030	1,677,000	1,104,412	+572,588
2035	1,726,000	1,140,631	+585,369
2040	1,765,000	1,205,505	+559,495

TABLE 2: COMPARISON OF TOTAL PROJECTED ANNUAL MWD SALES FOR YEARS WITH AVERAGE HYDROLOGIC CONDITIONS IF ALL AVAILABLE LOCAL SUPPLIES ARE USED BEFORE PURCHASES OF IMPORTED WATER ARE MADE, REPRODUCED FROM THE *MISMATCHED* REPORT

During single and multiple dry year periods, MWD’s UWMP also predicts higher demand for imported water than the UWMPs of its local agencies. For a single dry year, in 2040 MWD’s UWMP overestimates demand for imported water by 83,000 acre feet compared to the local UWMPs. For multiple dry years, local agencies’ UWMPs anticipate purchasing 53,000 to 187,000 acre feet of water less than MWD’s UWMP anticipates.

///
///
///

1 ***B. The Untapped Potential of California’s Water Supply***

2

3 In 2014, NRDC and the Pacific Institute authored a report entitled *The Untapped Potential*

4 *of California’s Water Supply: Efficiency, Reuse, and Stormwater* (“Untapped Potential”), which

5 provided a technical evaluation of the statewide water supply potential of four water supply tools:

6 improved agricultural water use efficiency, improved urban water use efficiency, water recycling,

7 and stormwater capture in urban areas. The methodology used in the report ensures that there is

8 no double counting of water supply benefits; for instance, the potential water supply from water

9 recycling was evaluated assuming the implementation of improved urban water use efficiency.

10 The primary conclusions of that report are summarized below, and a copy of that report is

11 included as Exhibit NRDC-4.

12

13

Tool	Potential Water Supply
Improved Urban Water Use Efficiency	2.9 – 5.2 million acre feet per year
Improved Agricultural Water Use Efficiency	5.6 – 6.6 million acre feet per year (total) 0.6 – 2.0 million acre feet per year (reduction in consumptive use)
Water Recycling	1.2 – 1.8 million acre feet per year
Stormwater Capture	400,000 – 600,000 acre feet per year

14

15

16

17

18 **TABLE 3: POTENTIAL WATER SUPPLY FROM IMPROVED WATER USE**

19 **EFFICIENCY, WATER RECYCLING, AND STORMWATER CAPTURE,**

20 **REPRODUCED FROM *UNTAPPED POTENTIAL***

21 *1. Improving Urban Water Use Efficiency*

22 The *Untapped Potential* report developed its estimate of potential water savings from

23 improved urban water use efficiency by combining the potential water savings for indoor water

24 use, outdoor water use, and commercial, industrial, and institutional (CII) water use. The report

25 also estimated that cost-effective actions to reduce system losses could save 0.35 million acre feet

26 per year (40% of the estimate 0.87 million acre feet per year lost as a result of leaks and breaks in

27 distribution systems), but did not include these estimates in the totals presented in the paper.

28 For indoor water use efficiency, the authors used two methods to evaluate potential water

savings, as explained in the report.

1 First, the authors evaluated water savings if every household upgraded to water efficient
2 fixtures and appliances (such as toilets, clothes washers, and showerheads), using current
3 estimates of market penetration for various appliances and fixture and average uses of such
4 appliances and fixtures. It also evaluated the effect of eliminating water loss from leaks in the
5 home. This method resulted in an estimated savings of 33 gallons per capita per day (GPCD), or
6 1.3 million acre feet per year.

8 Second, the authors evaluated water savings using a water budget approach, based on a
9 home with water efficient appliances and average household use of these appliances and fixtures,
10 which resulted in an indoor water use estimate of 32 GPCD. Water savings were calculated by
11 comparing this estimate to the official estimates of GPCD by hydrologic region, multiplied by the
12 population within each hydrologic region. This method resulted in an estimated savings of 40
13 GPCD, or 1.6 million acre feet per year.

14 For outdoor water use efficiency, the authors used the landscape water budget method,
15 based on the average water use factor of 0.7, the maximum level allowed under the Model Water
16 Efficient Landscape Ordinance. The authors also performed a second analysis using an average
17 water use factor of 0.3, which assumes landscapes are replanted with drought tolerant plants. The
18 report estimates that outdoor water use would be reduced by 30% under the first method, and by
19 70% under the second method.

21 For CII indoor water use efficiency, the authors estimated commercial indoor water
22 efficiency could be improved by 30 to 50 percent, and industrial efficiency could be improved by
23 25 to 50 percent. CII outdoor water use was estimated using the same method for household
24 outdoor water use.

26 Taken together, the *Untapped Potential* report estimates that improvements in urban water
27 use efficiency have the technical potential to reduce water use by 2.9 – 5.2 million acre feet per
28 year. Of that total, 1.4 to 2.4 million acre feet per year could be saved within the South Coast
Hydrologic Region, which is largely encompassed by the service area of the Metropolitan Water

1 District of Southern California, the largest State Water Project contractor. The report identifies
2 significant additional water savings through improved urban water use efficiency in the service
3 areas of other SWP contractors, including that of the Santa Clara Valley Water District.
4

5 2. *Water Recycling*

6 To estimate potential water supply from water recycling, *Untapped Potential* assumed that
7 the technical potential for water reuse in California is equivalent to the state's indoor water use.
8 Based on data from the California Department of Water Resources, the authors estimated indoor
9 urban water use of 4.2 million acre feet per year. After implementing indoor water use efficiency
10 improvements described above, total indoor water use would decline to 1.9 to 2.5 million acre
11 feet per year, with 64% of that use from residences. After subtracting the State's 2009 estimate of
12 water recycling (670,000 acre feet), total potential water supply from water recycling would be
13 1.2 to 1.8 million acre feet per year. The *Untapped Potential* report estimates that two thirds of
14 that new supply would be created in coastal areas where wastewater is discharged to the ocean,
15 although the report did not break out the results by hydrologic region. The report explicitly
16 acknowledges that this is a very conservative estimate because it assumes a very high level of
17 indoor water use efficiency, did not account for population growth, and assumes that water could
18 only be recycled once. There would be greater potential for recycled water production if indoor
19 water use efficiency did not reach its maximum technical potential as described above.
20
21

22 3. *Stormwater Capture*

23 To estimate the potential water supply from expanded stormwater capture in urban areas,
24 *Untapped Potential* utilized a GIS analysis of land use and impervious surface cover in order to
25 calculate potential runoff under average annual precipitation (as well as from dry weather runoff
26 from over-irrigation and other sources). Land use was evaluated to determine whether
27 development overlaid a groundwater aquifer used for municipal supply, as well as to determine
28

1 likely potential infiltration of stormwater into groundwater based on soil types. Where infiltration
 2 was not feasible, the report estimated potential for rainwater harvesting using rain barrel(s). The
 3 report only estimated runoff that could be captured on developed lands, and because it excludes
 4 potential stormwater capture on open space, it underestimates the total potential for stormwater
 5 capture.

6 Based on these calculations, the report estimated 420,000 to 630,000 acre feet of potential
 7 increases in stormwater capture for the nine county San Francisco Bay Area and portions of
 8 Southern California. Of this total amount, 365,000 to 440,000 would be from groundwater
 9 recharge in areas overlying aquifers used for municipal supply, and up to 190,000 from rooftop
 10 rainwater capture. Unpublished data from the *Untapped Potential* report provides county level
 11 estimates of stormwater capture potential, including the following data for counties that are
 12 partially or entirely within the service area of the CVP and SWP:
 13

County	Average Stormwater Capture Potential (AFY)
Alameda	17,937
Santa Clara	58,000
Los Angeles	188,514
Orange	46,605
Riverside	37,159
San Diego	17,918
Ventura	18,304
Santa Barbara	64,651
Total	449,088

14
 15
 16
 17
 18
 19
 20
 21
 22 **TABLE 4: AVERAGE STORMWATER CAPTURE POTENTIAL PER COUNTY, REPRODUCED FROM UNPUBLISHED DATA USED IN DEVELOPING THE UNTAPPED POTENTIAL REPORT**

23
 24
 25 *4. Agricultural Water Use Efficiency*

26 Finally, the *Untapped Potential* report analyzed potential water savings from improving
 27 agricultural water use efficiency. This portion of the report evaluated several prior studies of
 28 potential water supply savings from improved agricultural efficiency, including two studies by

1 CALFED (2000, 2006) and the 2009 Pacific Institute study entitled *Sustaining California*
2 *Agriculture in an Uncertain Future*. The 2006 CALFED study concluded that irrigation water
3 diversions could be reduced by 6.3 million acre feet, of which 2.0 million acre feet would be
4 reductions in consumptive use.¹ The 2009 study from the Pacific Institute evaluated potential
5 water use efficiency improvements associated with: (1) improved on farm irrigation (shifting 1.1
6 million acres utilizing flood irrigation to drip irrigation and shifting 2.2 million acres utilizing
7 sprinkler irrigation to drip); (2) irrigation scheduling; and (3) regulated deficit irrigation to wine
8 grape, raisin, almond, and pistachio acreage during the drought-tolerant growth stages. Pacific
9 Institute's 2009 study estimated applied water savings of 4.5 million acre feet (wet year) to 6.0
10 million acre feet (dry year). Although the report did not calculate total reductions in consumptive
11 use from improved water use efficiency, it did conclude that widespread adoption of regulated
12 deficit irrigation could reduce consumptive use by 1.1 million acre feet per year. The largest
13 potential reductions in applied water use were from better irrigation scheduling. On the basis of
14 these three studies, the Untapped Potential report estimated a reduction in applied water use of
15 5.6-6.6 million acre feet per year (17-22% reduction in irrigation water use), of which 0.6 million
16 to 2.0 million would be reductions in consumptive water use. The report did not evaluate the
17 extent to which these reductions in water use would occur in the service areas of the CVP and
18 SWP South of the Delta.
19
20

21 22 ***C. 2013 Portfolio Alternative for the Bay-Delta***

23 In January 2013, a coalition of conservation groups and urban water agencies proposed a
24 Portfolio Alternative for the Bay-Delta. This Portfolio Alternative included a smaller, 3,000 cfs
25 single tunnel diversion facility in the North Delta, operated in accordance with protective criteria
26 developed by state and federal biologists that would reduce diversions from the Delta (estimated
27

28 _____
¹ The WaterFix FEIS/FEIR, Chapter 1C, also referenced and summarized the CALFED 2006 study and the Pacific Institute's 2009 report.

1 to yield an annual average of 4.0 to 4.3 million acre feet per year). The Portfolio Alternative
 2 included nearly 40,000 acres of habitat restoration, similar to that required under existing
 3 biological opinions. In addition, the Portfolio Alternative proposed to invest much of the cost
 4 savings from a smaller, single tunnel alternative in local and regional water supply projects
 5 including recycling, conservation, and south of Delta storage. A copy of the Portfolio Alternative
 6 is included as Exhibit NRDC-5.

7
 8 With respect to the development of local and regional water supplies, the Portfolio
 9 Alternative used capital cost information from the 2009 California Water Plan Update and a draft
 10 of the 2013 California Water Plan Update (the most recent version available at the time) to
 11 estimate potential water supply yield from investing \$2 billion (2012 dollars) in water recycling,
 12 using both high and low end cost estimates. This estimate included all capital costs for recycled
 13 water projects, consistent with the analysis in the Water Plan Update. For urban water use
 14 efficiency, the Portfolio Alternative evaluated potential water supply created from investing \$3
 15 billion (2012 dollars) in water use efficiency, and it used cost estimates from the Water Plan
 16 Update (2009 and 2013 draft, using both high and low end cost estimates). For both water
 17 recycling and water use efficiency, the Portfolio Alternative also evaluated cost information from
 18 a variety of other sources.

19
 20 Based on the cost information provided by the State, the appendix to the Portfolio
 21 Alternative estimated that investing \$5 billion in water recycling and urban water use efficiency
 22 would generate between 900,000 and more than 1.2 million acre feet of water.

	Investment Amount (\$)	Cost estimate (\$/af)	Water yield (af)
Recycled water	2,000,000,000	6,430 - 6,470	309,119.01 – 311,041.99
Urban Efficiency	3,000,000,000	3,230 – 4,860	617,283.95 – 928,792.57

23
 24
 25
 26
 27 *Total* **926,402.96 – 1,239,834.56**

28 **TABLE 5: WATER YIELD PRODUCTION WITH \$5 BILLION INVESTMENT,
 REPRODUCED FROM *PORTFOLIO ALTERNATIVE 2013***

1 **D. Conclusion**

2 These reports demonstrate that there is a tremendous potential to increase water supplies
3 in the service areas of the CVP and SWP, particularly urban areas, through improved water use
4 efficiency and investments in local water supply projects like water recycling and stormwater
5 capture. These kinds of investments could yield more than a million acre feet of new water
6 supplies, which could enable reduced diversions from the Bay-Delta estuary to better protect the
7 environment while sustaining the economy.
8

9 In addition, these kinds of local water supply projects create additional local benefits.
10 First, they create local jobs, such as constructing new water recycling facilities, installing new
11 water efficiency fixtures, removing turf, or constructing stormwater capture projects. For
12 instance, in 2011 the Economic Roundtable released a report on the economic effects of
13 investments in stormwater, greywater, water use efficiency, and water recycling projects in Los
14 Angeles, based on a review of more than \$1.2 billion in such projects in the Los Angeles area.
15 That report, which was underwritten by the City of Los Angeles, estimated that a \$1M investment
16 in water conservation, water recycling, and related local water supply and efficiency projects
17 would create between 12.6 and 16.6 jobs, which is a better rate of job creation than many other
18 industries in Southern California.² The report also concluded that every dollar invested in these
19 water supply projects generated economic activity that was double the initial investment. Second,
20 these projects also improve water supply reliability in Southern California, as WaterFix does not
21 address seismic risks along the 400+ mile long California Aqueduct or within Southern
22 California. Los Angeles' Resilience by Design plan, developed by scientists with the U.S.
23 Geological Survey and staff from the City of Los Angeles, emphasizes that, "Increased use of
24 local water reduces the risk posed by reliance on water imported via fault-crossing aqueducts.
25
26
27

28 ² Patrick Burns and Daniel Fleming 2011. Water Use Efficiency and Jobs. Economic
Roundtable. Available online at: <https://economicrt.org/publication/water-use-efficiency-and-jobs/>

1 Initiatives to improve local water supplies through storm water capture, water conservation, water
 2 recycling, and San Fernando Valley Groundwater Basin contamination remediation provide the
 3 best possible protection and should be supported as fundamental earthquake resilience
 4 measures.”³ Water Recycling is also a relatively drought resistant supply, unlike imported water
 5 from Northern California. Third, these options generally reduce greenhouse gas emissions and
 6 energy use, particularly when water from these local sources in Southern California replaces
 7 water that would otherwise be imported from the Delta. For instance, a 2016 peer reviewed study
 8 concluded that expanded use of recycled water was the best water conservation strategy to reduce
 9 water use, energy use, and greenhouse gas emissions.⁴ That study (Sokolow et al 2016) estimated
 10 that, “If just 10% of the water that is currently imported from the State Water Project were shifted
 11 to recycled water, California would save approximately 80 million kWh of energy annually and
 12 reduce carbon emissions by nearly 42 000 metric tons per year.”
 13
 14

15 **II. The Cost-Effectiveness and Feasibility of Investments in Local and Regional Water** 16 **Supply Projects**

17 In addition to the reports cited above, several specific projects within the service areas of
 18 the CVP and SWP South of the Delta have demonstrated that these kinds of local and regional
 19 water supply projects are feasible and cost effective.
 20

21 ///

22 ///

23 ///

24 ///

25
 26 ³ Available online at:

27 <http://www.lamayor.org/sites/g/files/wph446/f/article/files/Resilience%20by%20Design%20%281%29.pdf>

28 ⁴ See, e.g., Sharona Sokolow, Hilary Godwin, and Brian L. Cole 2016. *Impacts of Urban Water Conservation Strategies on Energy, Greenhouse Gas Emissions, and Health: Southern California as a Case Study*. Am. J. Public Health 2016; 106:941-948. doi:10.2105/AJPH.2016.303053.

1 **A. Cost and Feasibility Information for Southern California**

2 The table below shows the cost and water supply yield information for specific local water
3 supply projects in Southern California, based on published information from local, state and
4 federal agencies.

5 Project	6 Cost	7 Water Supply Yield (average)	8 Source
9 Carson Regional Water Recycling Project	10 \$2.7 billion capital cost \$129M annual O&M cost \$1,600 per acre foot	11 168,000 AF/year (150 MGD)	12 <i>Metropolitan Water District of Southern California</i> ⁵
13 Pure Water San Diego	14 \$1,700-\$1,900 per acre foot	15 90,000 AF/year (83 MGD)	16 <i>City of San Diego</i> ⁶
17 Tillman Groundwater Replenishment Project	18 \$400M capital cost \$19M annual O&M Cost	19 30,000 AF/year	20 <i>Los Angeles Department of Water and Power</i> ⁷
21 OCWD Groundwater Replenishment System, Phase III	22 \$252M	23 33,000 AF/year (30 MGD)	24 <i>Source: Orange County Water District</i> ⁸
25 Inland Empire Recycled Water Distribution System	26 \$81.8M capital cost \$3.6M annual O&M cost	27 20,000 AF/year	28 <i>MWD 2015 UWMP; IEUA 2015 UWMP</i>
29 LA Basin Regional Stormwater Capture	30 \$1,300 per acre foot	31 43,300 AF/year	32 <i>Los Angeles County Public Works, LA County Flood Control District, U.S. Bureau of Reclamation</i> ⁹
33 LA County Flood Control Dams modification (stormwater capture)	34 \$183 per acre foot	35 150,000 AF/year	36 <i>Los Angeles County Public Works, LA County Flood Control District, U.S. Bureau of Reclamation</i> ¹⁰

37 **B. Cost and Feasibility Information for Santa Clara Valley Water District**

38 The Santa Clara Valley Water District also has evaluated the cost-effectiveness of
39 investments in local water supplies, including increased water recycling, as part of its evaluation
40 of the Bay-Delta Conservation Plan and WaterFix. In 2013, staff prepared an analysis of the cost
41 of developing an additional 30,000 acre feet per year of recycled water for direct potable reuse,
42

43 _____
44 ⁵ Available online at:

45 http://www.mwdh2o.com/PDF_NewsRoom/RRWP_FeasibilityStudyRelease.pdf

46 ⁶ Available online at:

47 https://www.sandiego.gov/sites/default/files/legacy/water/pdf/purewater/2015/faq_purewater.pdf

48 ⁷ Available online at:

49 <https://www.lacitysan.org/cs/groups/public/documents/document/mhfh/mdax/~edisp/qa001440.pdf>

50 ⁸ Available online at: https://www.ocwd.com/media/5404/gwrs-fe-leg-handout_v13.pdf

51 ⁹ Available online at: <https://www.usbr.gov/lc/socal/basinstudies/AppendixB.pdf>

52 ¹⁰ Available online at: <https://www.usbr.gov/lc/socal/basinstudies/AppendixB.pdf>.

1 and concluded that capital cost would be \$277, and the 50 year present value cost, including
 2 capital and O&M, would be approximately \$548M. This was near the midpoint of the District’s
 3 estimated costs for BDCP (\$504-583M). Staff also evaluated the cost of developed 30,000 acre
 4 feet per year of new water supply through additional water conservation, and estimated that the
 5 present value cost would be \$540M. Again, this was near the midpoint of the District’s estimated
 6 costs for BDCP.
 7

	Incremental Cost		
	BDCP Proposed Project	30,000 AF of Additional Conservation*	30,000 AF of Additional Portable Reuse
Total District Costs- Present Value	\$504-583	\$540	\$548
Groundwater charge increase in FY29 (\$/AF)			
north county	\$132- \$172	\$272	\$259
south county	\$87 - \$114	\$58	\$118
SWP tax increase in FY29, average single family (\$/year)			
north county	\$28 - \$31	\$0	\$0
south county	\$22 - \$24	\$0	\$0
Total increase per average household in FY29 (\$/month)			
north county	\$7 - \$8	\$9	\$9
south county	\$3 - \$4	\$2	\$4

15 * Groundwater charges and total monthly cost per average household in the Conservation
 16 Scenario include the impact of reduced revenue due to reduced water usage.

17 **TABLE 6: COMPARISON OF SCENARIOS TO MITIGATE BDCP FUTURE “NO
 18 ACTION” SCENARIO WITH BDCP PROPOSED PROJECT, REPRODUCED FROM
 19 EXHIBIT NRDC-6.**

20 A copy of the Santa Clara Valley Water District’s December 9, 2013 Memo is included as Exhibit
 21 NRDC-6. As the cost per acre foot of WaterFix increases because of increased costs and reduced
 22 water supply yield, the costs of water recycling and water conservation will be even more
 23 attractive to the District.

24 In addition, in 2016 a review of the Santa Clara Valley Water District’s 2015 Urban Water
 25 Management Plan was performed for NRDC. That review of SCVWD’s UWMP reached the
 26 following conclusions:
 27
 28

1 First, that SCVWD was projecting to increase recycled water use (both recycled water and
2 potable reuse) from 21,000 acre feet in 2015 (Actual) to 48,700 acre feet in 2025, but thereafter
3 there would be minimal increases in water recycling by 2040 (53,700 acre feet in 2040);

4 Second, as compared to the 2010 UWMP, SCVWD was projecting nearly identical levels
5 of water demand in 2025-2040, despite the fact that total demand in 2015 was dramatically lower
6 than projected in the 2010 UWMP and despite the fact that population growth was projected to be
7 lower in the 2015 UWMP.
8

	2010	2015	2020	2025	2030	2035	2040
Total demand – 2010 UWMP (AF)	332,900	375,720	384,810	396,420	409,370	422,920	--
Total demand – 2015 UWMP (AF)	--	285,000	371,200	391,400	408,600	425,600	435,100
Population Projections – 2010 UWMP	1,822,000	1,945,300	2,063,100	2,185,800	2,310,800	2,431,400	--
Population Projections – 2015 UWMP	--	1,877,700	1,977,900	2,080,600	2,188,500	2,303,500	2,423,500

Sources: SCVWD 2010 UWMP, Tables 2-1, 4-1, Section 4.1; SCVWD 2015 UWMP, Tables 3-2, 4-1, Figure 3-5.

16 **TABLE 7: COMPARISON OF DEMAND AND POPULATION PROJECTIONS**
17 **BETWEEN SANTA CLARA VALLEY WATER DISTRICT'S 2010 AND 2015 URBAN**
18 **WATER MANAGEMENT PLANS.**

19 Third, SCVWD's projections of per capita water demand in the 2015 UWMP assumed
20 that reductions in water use during the drought were completely eliminated by 2020, with
21 increased demand of more than 30% from 2015 to 2020. After 2020, per capita demand
22 projections in the 2015 UWMP were higher than per capita demand projections from the 2010
23 UWMP.¹¹
24

25 ¹¹ According to recent research by Steven Buck, Hilary Soldati, and David Sunding, urban water
26 agencies often overestimate future demand for water. Their 2015 paper, which uses water
27 demand from single family homes in Southern California as a case study, shows that using
28 models based on out of sample criteria are more accurate than standard techniques, as the
standard techniques typically overestimate demand. Their paper estimates that using these out of
sample models, which were most accurate in predicting future demand, forecast a significant
reduction in aggregate single family water demand in 2035 compared to today. Steven Buck,

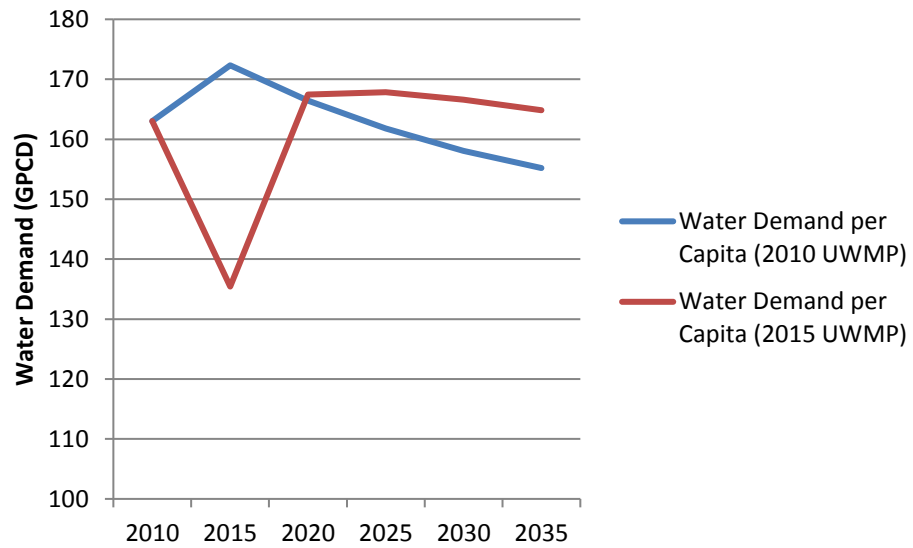


FIGURE 2: COMPARISON OF PER-CAPITA WATER DEMAND FROM SANTA CLARA VALLEY WATER DISTRICT’S 2010 AND 2015 URBAN WATER MANAGEMENT PLANS

Fourth, SCVWD’s 2015 UWMP was projecting significantly higher demand for water than many of its member agencies projected in their UWMPs. This conclusion regarding SCVWD’s UWMP is similar to the conclusion from the *Mismatched* report reviewing MWD’s UWMP.

Retailer	2015 Total Demand	2020 Total Demand	2025 Total Demand	2030 Total Demand	Total Demand 2035
California Water Service Company - Los Altos ^a	10,188	14,376	14,451	14,579	14,741
SCVWD Projection		15,200	15,500	15,800	16,100
Difference		824	1,049	1,221	1,359
City of Gilroy ^b	8,139	11,775	13,439	15,292	16,581
SCVWD Projection		11,700	13,400	15,000	16,000
Difference		-75	-39	-292	-581
Great Oaks Water Company ^b	8,479	9,452	10,106	10,833	11,613
SCVWD Projection		17,800	19,800	21,900	24,600
Difference		8,348	9,694	11,067	12,987
City of Milpitas ^b	9,560	12,347	15,585	18,222	20,861
SCVWD Projection		17,800	19,800	21,900	24,600
Difference		5,453	4,215	3,678	3,739

Hilary Soldati, and David Sunding, 2015. Forecasting Urban Water Demand in California: Rethinking Model Evaluation, included as Exhibit NRDC-8.

1	City of Morgan Hill	5,379	8,549	9,242	9,934	10,627
2	SCVWD Projection		8,600	9,800	11,000	12,100
	Difference		51	558	1,066	1,473
3	City of Mountain View	8,611	12,307	12,577	12,844	13,160
4	SCVWD Projection		12,500	12,700	13,000	13,300
	Difference		193	123	156	140
5	City of Palo Alto	11,542	12,733	12,261	11,982	11,729
6	SCVWD Projection		12,000	11,600	11,400	11,100
	Difference		-733	-661	-582	-629
7	San Jose Municipal Water	19,314	28,268	31,794	35,504	39,400
8	SCVWD Projection		35,200	38,500	42,100	45,800
	Difference		6,932	6,706	6,596	6,400
9	San Jose Water Company ^b	108,543	144,679	152,097	158,502	163,848
10	SCVWD Projection		144,600	152,100	158,400	163,800
	Difference		-79	3	-102	-48
11	City of Sunnyvale	21,653	23,054	24,879	25,484	26,370
12	SCVWD Projection		22,800	24,300	24,900	25,700
	Difference		-254	-579	-584	-670
13	Sum of Differences		20,659	21,070	22,224	24,171

14	Total of SCVWD Projections for the 10 Retailers		298,200	317,500	335,400	353,100
15	Percent of SCVWD Total Countywide Demand Projections ^c		80.3%	81.1%	82.1%	83.0%
16	Percent of SCVWD Total Retailer Demand Projections		92.3%	92.5%	93.1%	93.6%

17 Sources: California Water Service Company – Los Altos 2015 UWMP, Tables 4-1, 4-3; City of Gilroy 2015 UWMP, Table 4-3; Great Oaks Water Company 2015 UWMP, Table 4-3; City of Milpitas 2015 UWMP, Table 4-3; City of Morgan Hill 2015 UWMP, Table 4-3; City of Mountain View 2015 UWMP, Tables 4-1, 4-5; City of Palo Alto 2015 UWMP, Table 16; San Jose Municipal Water System 2015 UWMP, Table 4-4; San Jose Water Company 2015 UWMP, Table 4-3; City of Sunnyvale 2015 UWMP, Table 4-2; Santa Clara Valley Water District 2015 UWMP, Table 4-1.

18 NOTE: Purissima Hills Water District, City of Santa Clara, and Stanford University do not have available 2015 UWMPs, and are not included in this table. Additionally, several retailers do not include demand projections for 2040 in their 2015 UWMP; 2040 data is not included in this table. This data represents total retailer demand, not the portion specific to SCVWD-controlled supplies. Demand from retailers' UWMPs includes recycled water demand.

19 ^a The SCVWD 2015 UWMP just lists "Cal Water Service Company" in their demand projections; Cal Water Service Company – Los Altos appears to be the only portion of the California Water Service Company within Santa Clara County.

20 ^b Converted to AF from units in retailer's UWMP.

21 ^c Includes agricultural groundwater pumping, independent groundwater pumping, raw water, and losses.

22 **TABLE 8: COMPARISON OF DEMAND PROJECTIONS BETWEEN SANTA CLARA VALLEY WATER DISTRICT AND RETAIL URBAN WATER MANAGEMENT PLANS (AF)**

23
24
25 Taken together, this information demonstrates significant opportunities for Santa Clara
26 Valley Water District to reduce per capita water use and invest in water recycling and other local
27 water supply projects, and that reductions in water yield from WaterFix to protect the Bay-Delta
28 estuary are economically feasible.

1
2 ***C. Statewide information on Costs and Yield from the California Department of Water***
3 ***Resources***

4 Similarly, the California Department of Water Resources' Water Plan Update 2013 also
5 provides financial information that informs discussions of the feasibility of investments in these
6 kinds of projects. The Introduction to Volume 3 of the Water Plan Update identifies potential
7 yield and cost for various water supply strategies, including:
8

	Water Supply Benefits by 2030, in millions of acre feet	Accumulated Cost by 2030, in billions
Agricultural Water Use Efficiency	0.1-1.0 (net water savings / reduction in consumptive use)	\$0.3-0.5
Urban Water Use Efficiency	1.2-3.1	\$2.5-6.0
Recycled Municipal Water	1.8-2.3	\$6.0-9.0

9
10
11
12
13 **TABLE 9: POTENTIAL WATER SUPPLY BENEFITS AND COSTS BY 2030, REPRODUCED FROM CALIFORNIA WATERPLAN UPDATE 2013**

14
15 As with the information above, this information from the State of California helps to demonstrate
16 that reduced diversions from the Bay-Delta as part of terms and conditions on WaterFix are
17 feasible. A copy of the introduction to Volume 3 of the California Water Plan Update 2013, from
18 which the table above was prepared, is included as Exhibit NRDC-7.
19

20
21 ***D. Feasibility of Water Recycling Based on the SWRCB's recent data on Wastewater***
22 ***Discharges to Oceans and Bays***

23 Finally, data from the SWRCB on wastewater discharges to the ocean also demonstrates
24 the potential for significant improvements in water recycling, particularly in Southern California.
25 Even during the peak of the drought, data from the SWRCB's electronic Self-Monitoring Reports
26 module of the California Integrated Water Quality System (eSMR) demonstrated that in 2014
27 more than 1.42 million acre feet per year of wastewater was discharged to the ocean or bays
28 across the State (more than 1,268 million gallons per day, or MGD). In 2015, more than 1.3

1 million acre feet of wastewater was discharged to the ocean or bays. This included significant
 2 discharges within the service area of the CVP and SWP, including the following wastewater
 3 treatment plants in the SWP service area in Southern California:

	2014 Flow (MGD)	2015 Flow (MGD)
4 Hyperion	185.14	202.68
5 LA County Joint WWTP	263.33	258.42
6 Orange County SD, RP #1 and TP #2	132.98	99.77
7 Point Loma WWTP	139.27	131.58

8 **TABLE 10: DISCHARGES OF WASTEWATER TO OCEAN AND BAYS IN 2014 AND**
 9 **2015, REPRODUCED FROM eSMR DATA**

10 Even with urban water use significantly reduced due to drought and SWRCB water
 11 conservation requirements, there were significant discharges of wastewater directly to oceans and
 12 bays that could have been recycled. Many of these wastewater treatment plants have planned or
 13 proposed water recycling projects that are anticipated to reduce discharges and increase reuse of
 14 this water. There were substantial additional wastewater discharges to rivers and creeks in the
 15 service areas of the CVP and SWP, which could also be available for water recycling provided
 16 that doing so would avoid impacts to downstream water rights and the environment.

17
 18 **III. WaterFix Proponent’s “All of the Above” Strategy Purports to Include Investments**
 19 **in Local and Regional Water Supplies**

20 WaterFix proponents have repeatedly claimed that the project is part of an “all of the
 21 above” strategy that includes investments in local and regional water supply projects. A small
 22 sample of these claims includes the following:

- 23 • John Laird, Resources Secretary, op-ed in the San Diego Union Tribune dated
 24 September 13, 2017, available online at:
 25 [http://www.sandiegouniontribune.com/opinion/commentary/sd-utbg-california-water-](http://www.sandiegouniontribune.com/opinion/commentary/sd-utbg-california-water-delta-tunnels-20170913-story.html)
 26 [delta-tunnels-20170913-story.html](http://www.sandiegouniontribune.com/opinion/commentary/sd-utbg-california-water-delta-tunnels-20170913-story.html) (“Critics argue that the money invested in
 27 WaterFix would be better spent paying for more recycling or desalination plants.
 28

1 While these supplies are important, they cannot fully replace water San Diego receives
 2 from the State Water Project. This is not an either-or situation. All programs and
 3 alternatives are needed to secure the region’s water supply future.”);

- 4 • John Laird, Resources Secretary, op-ed in the San Jose Mercury News dated October
 5 14, 2017 (“The state’s plan to modernize existing infrastructure, coupled with existing
 6 groundwater management and more recycling and conservation, is that future.”),
 7 available online at: [http://www.mercurynews.com/2017/10/14/opinion-waterfix-is-
 8 santa-clara-countys-best-solution/](http://www.mercurynews.com/2017/10/14/opinion-waterfix-is-santa-clara-countys-best-solution/) ;
- 9 • MWD fact sheet, Why a California Water “Fix” (“How California WaterFix is Part of
 10 Southland’s ‘All of the Above’ Water Strategy”),
 11 [http://mwdh2o.com/PDF_About_Your_Water/MWD_CAWaterFix_Top5_SouthBay.p
 12 df](http://mwdh2o.com/PDF_About_Your_Water/MWD_CAWaterFix_Top5_SouthBay.pdf)
- 13 • Santa Clara Valley Water District, Resolution 17-68, conditional support for
 14 California WaterFix

15 While not always using the exact phrase “all of the above,” the project proponents have
 16 repeatedly claimed that investments in WaterFix will be in addition to investments in local and
 17 regional water supply projects, rather than displacing those investments.

18 However, despite the claims that WaterFix is part of this “all of the above” water supply
 19 strategy, the proposed project does not include any funding for local and regional water supply
 20 projects such as water use efficiency, stormwater capture, or water recycling. There are
 21 significant, well founded concerns that the money spent to construct WaterFix will preclude
 22 investments in these local and regional water supply projects, including a report from the
 23 University of Southern California in 2012 that reached this very conclusion.

24 In addition, experience has shown that mandatory requirements to improve water
 25 management have generally been more successful than purely voluntary approaches. For
 26

1 instance, the SWRCB reported that voluntary water conservation efforts only achieved an
2 approximate 9% reduction in urban water use in 2014, far less than the 20% sought; in contrast,
3 after adopting mandatory water conservation regulations, the SWRCB reported that statewide
4 water savings greatly increased, exceeding 20% in 2015. The same is true with respect to recycled
5 water. For instance, the State has never achieved the volumetric targets for the production of
6 recycled water established in state law or in the SWRCB's recycled water policy using purely
7 voluntary approaches. Similarly, it does not appear that the water recycling in Los Angeles or
8 Southern California achieved the levels identified in SWRCB Water Rights Decision 1631 (1994)
9 (which noted that the Los Angeles Department of Water and Power intended to recycle 40 percent
10 of its wastewater and to use recycled water to displace 10 percent of its potable supply by 2010,
11 and that a witness for the Metropolitan Water District of Southern California testified that water
12 recycling in Southern California will reach as high as 670,000 acre feet in the next twenty years).

13
14 By claiming that WaterFix is part of an "all of the above" strategy on water, proponents
15 cannot complain that they lack the funding to implement these local and regional water supply
16 projects after spending billions to construct the California WaterFix project.
17

18 **IV. Summary of Testimony and Proposed Terms and Conditions to Protect the Public**
19 **Trust and Public Interest**

20 Based on the information and data summarized in my testimony:

- 21 1) There are substantial opportunities to reduce reliance on water supplies from the Bay-
22 Delta through investments in local and regional water supply projects in the SWP and
23 CVP service areas, which could generate millions of acre feet of new water from
24 improved agricultural and urban water use efficiency, stormwater capture, and water
25 recycling;
26
27
28

- 1 2) Investments in local and regional water supplies are feasible, cost-effective, and create
 2 additional benefits for local water districts, communities and the State in terms of
 3 improved water supply reliability, local jobs, and reduced greenhouse gas emissions;
 4 3) WaterFix proponents claim that the billions of dollars spent on the tunnels are part of an
 5 “all of the above” strategy on water, in which case they will be spending ratepayer
 6 funding on these other projects as well as the tunnels; and,
 7 4) The local and regional water supply projects will require financial investments, which are
 8 threatened by spending on the California WaterFix project in the absence of terms and
 9 conditions to require such investments.
 10

11 Based on the information in this testimony, if the SWRCB approves the petition, the following
 12 terms and conditions should be included in the amended water rights in this proceeding,
 13 applicable to all CVP and SWP water contractors south of the Delta who financially participate in
 14 the WaterFix project or obtain water from the project:
 15

- 16 1) **Water recycling:** by the year 2030, require that wastewater discharges to oceans and bays
 17 within the service area of the CVP and SWP be reduced to 50% below 2015 levels,
 18 through investments in wastewater recycling and improvements in urban water use
 19 efficiency that reduce wastewater flows;
 20 2) **Urban water use efficiency:** By the year 2030, require that urban water use within the
 21 CVP and SWP service areas participating in WaterFix improve urban water use efficiency
 22 in an amount equivalent to achieving the following targets:
 23 a. **Indoor water use budget:** 45 GPCD
 24 b. **Outdoor water use budget:** An updated MWELO standard that uses a ETo factor of
 25 0.55 for outdoor landscape areas in 2030.
 26 c. **Commercial, Industrial, and Institutional (“CII”) water use:** require installation of
 27 dedicated irrigation meters on all CII landscapes larger than 500 square feet by 2024,
 28

1 and establish performance based metrics for major CII water use categories (such as
2 cooling towers) by 2025.

- 3 3) **Agricultural water use efficiency:** by the year 2030, require that water districts served
4 by the CVP and SWP achieve a 15% increase in agricultural water use efficiency
5 compared to current levels during Above Normal, Below Normal, Dry, and Critically Dry
6 water year types, as measured by Crop Consumptive Use Fraction (“CCUF”) at the water
7 supplier scale.
8
- 9 4) **Stormwater capture:** By 2030, require urban water suppliers within the service area of
10 the CVP and SWP to increase stormwater capture by at least 420,000 acre feet per year
11 above current levels, under average annual precipitation levels.
12

13 **Additional notes regarding proposed terms and conditions:**

- 14 1. These proposed terms and conditions for urban water use efficiency use the general
15 framework identified in the State of California’s April 2017 final report entitled Making
16 Conservation a Way of Life, which is included as Exhibit NRDC-9. We proposed using
17 0.55 ETo factor for estimating the outdoor water use budget, which is higher than that
18 report’s estimate of ETo for water efficient outdoor landscaping (0.2 or 0.3 ETo factor).
19 2. We proposed an urban indoor water use budget of 45 GPCD for 2030. According to the
20 Water Research Foundation, indoor water use at water efficient homes nationwide is
21 currently estimated to be 36.7 GPCD, and the Water Research Foundation estimates that
22 “Per capita use of 58.6 gpcd is expected to reduce to 36.7 gpcd in the coming years.” See
23 Water Research Foundation, April 2016, Residential End Uses of Water, Version 2,
24 Executive Report, which is included as Exhibit NRDC-10.
25

26 ///

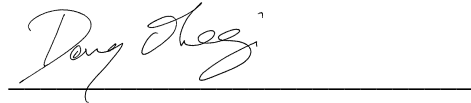
27 ///

28 ///

1 Operation of new conveyance should not be permitted until these terms and conditions are fully
2 implemented and achieved.

3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28

Executed on November 28, 2017 in San Francisco, California.



Doug Obegi